Falkirk Council, Leisure and Culture

Subject: 2022-23 Quarter Two Performance Report

Date: October 2022

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1. Introduction

1.1 This is the 2022-23 quarter two report on Falkirk Council's Leisure and Culture performance indicators, covering the 3-month financial period 1st July to 30th September 2022. This report flags current performance, relevant current activity, and planned action in support of the strategic objectives.

2. Performance Statement

- 2.1 The following report aims to provide a clear and concise report of Leisure & Culture's quarterly performance via a number of indicators:
 - each indicator is presented in the form of a chart with accompanying contextual commentary providing a more detailed description of quarterly performance;
 - charts detail usage (admissions, visits, bookings, etc) recorded for each quarterly period;
 - red bars within charts detail individual quarterly usage targets;
 - indicators are flagged using a red-amber-green system to provide an at-a-glance measure of performance and are based on expected year-end performance against target.
- 2.2 Information presented numerically alongside each chart includes:
 - annual target for current year;
 - year-to-date cumulative usage performance;
 - year-to-date performance expressed as percentage of annual target;
 - variance of cumulative performance compared to previous year*; and,
 - variance of quarterly performance compared to the same period last year*.

* Comparisons with last year are limited; COVID-19 restrictions continued to affect leisure and cultural venues for the duration of Q2 last year.

2.3 The flagging status for this period is summarised below:

Green	This PI is on or above target (at or above target)	There are 14 green-flagged indicators.
Amber	This PI is slightly below target though performance may be improving (0-10% below target)	There are 4 amber-flagged indicators.
Red	This PI is significantly below target and performance is not improving (10% or more below target)	There are 6 red-flagged indicators.

2.4 An overview of indicator flagging against target for 2022-23 Q2 is shown in Table 1 on page 4, with summaries of performance against both usage and income targets for the Q2 period.



- 2.5 Appropriate target setting is a key factor in performance analysis. Target setting was challenging in the current situation with uncertainly surrounding the recovery following COVID-19 restrictions, and unknowns around customer confidence and the return of customers to leisure and culture facilities. A review of performance from last year when restrictions eased and were finally removed completely helped inform the setting of final targets for 2022-23 to ensure they remain both challenging and realistic.
- 2.6 Performance in the second quarter was, relatively speaking, generally positive with successes in several areas. The key performance highlights for Q2 2022-23 include the following (measured as percentage of cumulative target achieved):
 - Participants in Cultural Services Activities, 168.8%;
 - Kelpies Tours Tickets Sold, 159.0%;
 - Participants in programmed activity at the Helix, 153.1%
 - Visits to Kinneil Museum, 134.5%;
 - Sports Development participant sessions provided, 112.4%;
 - Admissions to Grangemouth Sports Complex, 112.2%;
 - Visits to Callendar House, 105.0%;
 - Admissions to Health & Fitness clubs combined, 102.1%.
- 2.7 Performance which was lower than expected during Q2 (measured against cumulative target) include:
 - Outdoor Activities participant sessions, 55.0%;
 - Admissions to Neighbourhood Sports Centres, 64.9%;
 - Admissions to Grangemouth Stadium, 68.7%;
 - Out of hours admissions to Community Use High Schools, 72.5%;
 - Admissions to Bo'ness Health & Fitness Club, 76.1%;
 - Admissions to Bo'ness Recreation Centre, 80.2%.
- 2.9 Financial performance highlights for the Q2 period include (measured as percentage of cumulative financial target achieved):
 - Sports Development participant sessions provided, 170.2%;
 - Kelpies Tours Tickets Sold, 157.0%;
 - Participants in programmed activity at the Helix, 144.0%
 - Admissions to Grangemouth Stadium, 132.0%;
 - Admissions to Grangemouth Sports Complex, 129.0%;
 - Outdoor Activities participant sessions, 123.0%;
 - Admissions to Bo'ness Recreation Centre, 123.0%.
 - Out of hours admissions to Community Use High Schools, 117.0%.
- 2.10 Financial performance which was lower than expected during Q2 include (measured as percentage of cumulative financial target achieved):
 - Admissions to Falkirk Town Hall, 64.7%;
 - Admissions to Bo'ness Health & Fitness Club, 88.0%;
 - Admissions to Grangemouth Health & Fitness Club, 91.7%;
 - Admissions to Mariner Health & Fitness Club, 94.0%;

- 2.8 Performance information, including the current and all previous quarterly performance reports, is available to view on the Falkirk Leisure and Culture website as follows: <u>https://www.falkirkleisureandculture.org/about-us/</u>.
- 2.9 A report on the Q3 period October December 2022 will be made following the period.

3. Recommendation

- 3.1 Please note the following:
 - Progress made throughout the second quarter of 2022-23;
 - Actions to address areas requiring improvement in the forthcoming quarter.

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Alistair Mitchell Team Leader Performance Review

Table 1: Overview of 2022-13 Q2 indicator flagging against target

		% of cumulative	% of cumulative	Indica	tor flaggir	ng against	target
Indica	ator	usage target achieved	financial target achieved	End- Q1	End- Q2	End- Q3	Year- end
1.	Admissions to Bo'ness Recreation Centre	80.2%	123.0%				
2.	Admissions to Grangemouth Sports Complex	112.2%	129.0%	٥	٥		
3.	Admissions to the Mariner Centre	99.8%	113.0%	0	0		
4.	Admissions to Grangemouth Stadium	68.7%	132.0%				
5.	Admissions to Bo'ness Health & Fitness	76.1%	88.0%				
6.	Admissions to Grangemouth Health & Fitness	102.1%	91.7%	0	0		
7.	Admissions to Mariner Health & Fitness	141.4%	96.0%	0	0		
8.	Admissions to Stenhousemuir Health & Fitness	98.5%	98.0%	\triangle	\triangle		
9.	Admissions to Health & Fitness combined	104.8%	94.0%	0	0		
10.	Health & Fitness Step Forth Walking Programme participation	93.2%	n/a*	\triangle	\triangle		
11.	Admissions to Neighbourhood Sports Centres	64.9%	103.0%				
12.	Out of hours admissions to Community Use High Schools	72.5%	117.0%	۲	۲		
13.	Sport Development participant sessions	112.4%	170.2%	0	0		
14.	Active Schools distinct participants	97.4%	n/a*	0	0		
15.	Active Schools participant sessions provided	100.0%	n/a*	0	0		
16.	Admissions to Falkirk Town Hall	101.1%	64.7%	0	0		
17.	Admissions to the Hippodrome	94.3%	103.9%	۲	\triangleleft		
18.	Participants in Cultural Services activities	168.8%	n/a*	\bigcirc	\bigcirc		
19.	Visits to Callendar House	105.0%	102.0%	0	0		
20.	Visits to Kinneil Museum	134.5%	n/a*	۲	۲		
21.	Outdoor Activities participant sessions	55.0%	123.0%				
22.	Visits to the Helix	94.2%	106.0%	\triangle	\triangle		
23.	Kelpies Tour tickets sold	159.0%	157.0%	0	0		
24.	Participants in programmed activity at the Helix	153.1%	144.0%	0	0		

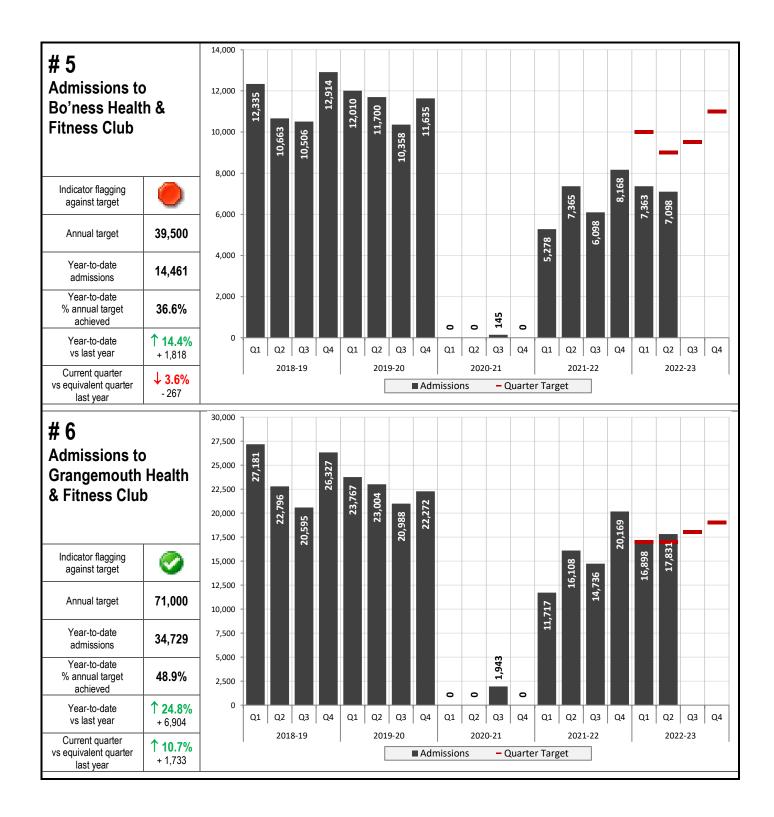
* These performance indicators do not have any financial targets – more information is contained within the commentary for each indicator below.

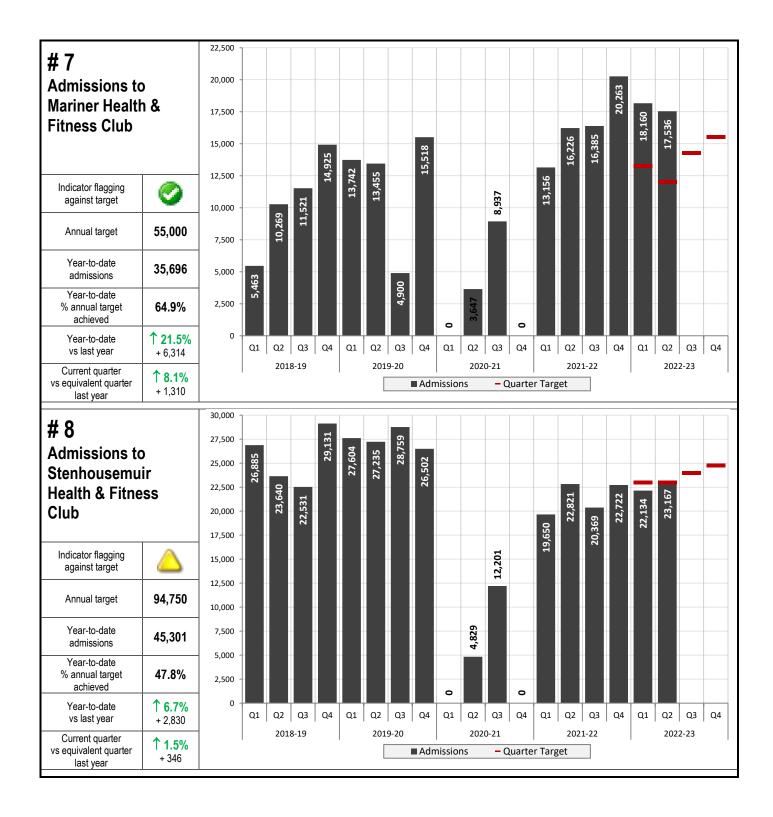
		30,000 -	1																			
#1		27,500 -																				
Admissions		25,000 -	9			27,527				15												-
Bo'ness Rec	reation	22,500 -	26,210		25,058	27	4		8	26,715												
Centre		20,000 -		_	25		23,594		24,000													
		17,500 -		20,169				20,939											21,117	19,799		
Indicator flagging		15,000		50														18,375		19,		
against target	-	12,500															15,749	1				
Annual target	100,000	10,000		-						-						12,419	н Н	-				
Year-to-date admissions	40,916	7,500 -											3,457		7,314							
Year-to-date % annual target achieved	40.9%	2,500 -				-					0	0	ŵ	0	7,3							
Year-to-date vs last year	107.3%	107.3% 21.183 0 Q2 Q3 Q4 Q1 Q2															Q4					
Current quarter vs equivalent quarter	↑ 59.4%	0 Q1 Q2 Q3 Q4 Q1 Q2 Q3														2-23						
last year	+ 7,300																					
Usage performance	 Q2 achi Cumulative Cumula 	et = 25,0 eved = 1 e perforn tive targe tive achie ediction f	9,799 n anc et = 5 eved for ye	e to e 1,000 = 40, ear-ei	end-() 916 (nd, k	22 (10,0) pased	84 ac Ion	lmiss redu	ions l ced	belov perfo	v targ	et, ec ce to	quatir o enc	ng to d-Q2	80.2% and	% of a	cumu w-tar	lative	targ			
Reasons for variances	significaThe gyrNew me	usage fro antly since nnastics embers o network is	e 19/2 club l f the t	20, in have team	part redu to er	icular ced u nsure	use using they	of the the s are i	e outo ports recoro	door hall ding a	artific from t all usa	ial pit two e age o	tches venir n a re	ngs po egula	er we r bas	ek to is.	one.		roduc	ts ha	is rec	luced
Actions for next quarter	 Pursue Focus of The Ma the Go Marketing 	training f and confi on school rketing te Card that ng will als naximise	irm ne holid eam c has so pro	ew ev lay pr contin had e omote	rents rogra iues eligibi e spo	durin mme to dri ility e orts ac	ig the with ve pa xpan	tradi targe articip ded a	itiona eted ir pation and no	lly qu nflata by p ow p	uieter able se promo rovide	winte essio oting c es fre	er peri ns ar casua e acc	iod. N nd seo al swi cess f	conda mmin or sw	ary si ng an /imm	pend. d infl ing.	atable	e ses	sions	alon	gside

<u></u> щ о		70,000 -																				
#2		65,000 -				~																
Admissions		60,000 -	64,114		37	65,217				63,676												
Grangemout	h Sports	55,000 -	64	59,573	61,637	9	8		21	63									58,044		_	
Complex		50,000 -		53			56,400		56,721									86	58,(1	
		45,000 -					,	49,210	- /									52,398		49,761		
		40,000 -				_		49,												49		
Indicator flagging		35,000 -															241					
against target	<u> </u>	30,000 -														35,639	39,241					
Annual target	210,000	25,000 -														35,						
	210,000																					
Year-to-date admissions	107,805	20,000 - 15,000 -													ю							
Year-to-date		10,000 -							-				3,341		15,615							
% annual target achieved	51.3%	5,000 -											с, С		H							
Year-to-date	↑ 110.3%	о -									•	0		•								
vs last year	+ 56,551		Q1	Q2		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1		Q3	Q4
Current quarter vs equivalent quarter last year	1 39.6% + 14,122	110.3% 0 Q1 Q2 Q3 Q4 Q1 Q2														22-23						
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#3		80,000 -																				
	-	75,000 - 70,000 -																				
Admissions t	-	65,000 -			R		72,277															
Mariner Cent	re	60,000 -			69,530		72												39			
		55,000 -				61,115			_									61,452	65,039		_	_
		50,000 -				61,		4	55,457								56,268	61				
		45,000 -		,039 52.587				52,914	55,						2	<u></u>	56					_
Indicator flagging against target	0	40,000 - 35,000 -		49,039 52.58											47,642	47,469						
Annual target	235,500	30,000 - 25,000 -										901			-		an an an an	-				
Year-to-date admissions	126,491	20,000 - 15,000 -	ŋ									16,901		21,743								
Year-to-date % annual target achieved	53.7%	10,000 - 5,000 -	16,239							0	2,990		0	5			17 F.					
Year-to-date vs last year	1 82.3% + 57,106	0 -	Q1	Q2 Q3	8 Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	0	24
Current quarter vs equivalent quarter last year	17,397	Admissions – Ullarter Larger																				
Usage performance	 Q2 achi Cumulative Cumula Cumula Current preend will ach Additional Q2 Cas Q2 Soft Q2 Spe 	eved = 6 e perform tive targe tive achie diction for ieve targe	5,039 (nance et = 126 eved = r year-o et, hen erform ming a nission 7,102	to end 5,700 126,49 end, bace this acce this admissi s = 11, (10.9%	-Q2 ased o indica nform ons = 016 (² o of ad	9 adm n per ator is a ation 45,01 16.9 % missi	nissio forma curre l8 (69 % of a ons)	ns be ance t ently f 0.2% o admis	low t o end lagge of ad sions	arget d-Q2 ed GI missi	, equa and c REEN ons)	ating on-tar I.	to 99	9.8%	of cu	ımula	tive ta	arget				ear-
Reasons for variances	 absence Despite period p The good target. Income 	imming p e and our the num pre-covid. od weathe is exceed network is	ability ber of over ding tai	to fill v unpred the sur rget de	acant ceden mmer spite f	posts ted sv holida	s. wimm ay per to ac	iing p riod is chieve	ool c anol e adn	closur ther c nissio	res, ca ontrib	asual outing	swir I facto	m ad or in f	missi fallinç	ions g sho	are h rt of tl	igher	tha	n the	sa	me
Actions for next quarter	 front line Promote Promote The Ma eligibility Marketiny wisits. Marketing 	o fill vacat e posts. e soft play e free swi rketing te y expande ng will als ng are ac eographic	y birtho imming am cor ed and so pron tively p	day par to Go ntinues now p note sp promoti	ties an Card to driv rovide ports a ng pa	nd me holde ve pa s free ctiviti	embe rs rticipa e acco es av and s	rship. ation t ess fo ailabl oft pla	oy pro or swi e at a ay vis	omoti immir all rel sits/m	ng ca ng. evant embe	sual : : venu	swim ues ir	ming	alon ing s	gside quas	e the (h to n	Go Ca naxim	ard t	hat h incor	as h ne a	nad

#4		45,000 -																				
π - Admissions	to	40,000 -	m				43,750															
Grangemout		35,000 -	40,733				V															
Stadium		30,000 -	-																			
		25,000 -		29,736																		
Indicator flagging against target				3																		
Annual target	96,000	20,000 -			16,976	19,756		18,513	49										20,124			
Year-to-date admissions	34,017	10,000 -	-	_	16,9			н Н	16,149	14,152										13,893		
Year-to-date % annual target achieved	35.4%	5,000 -				-					0	1,122	3,701	146	7,923	9,885	7,614	9,597				
Year-to-date vs last year	1 91.0% + 16.209	0 -																Q4				
Current quarter vs equivalent quarter last year	1 40.5% + 4,008	0% Q1 Q2 Q3 Q4 Q1 Q2 Q3 <th< th=""><th>2-23</th><th></th></th<>														2-23						
Usage performance	 Q2 achi Cumulative Cumula Cumula Current 	et = 25,7 ieved = 1	3,893 nance et = 49 eved = on for	e to e 9,500 = 34,i	end-() 017 (r-end	22 (15,4) I, bas	83 ac sed c	lmiss on rec	ions l duceo	belov d per	v targ	et, ec ance	quatir to er	ng to nd-Q2	68.7% 2 and	% of a	cumu ow-ta	lative rget	targ			
Reasons for variances	Whilst in	onwealth ncome fro network is	om ev	/ents	has	been	posit	ive, t	he nı	ımbe	rs att	endir	ig eve	ents I	nas re	educe	ed sir	nce 1		isage	9.	
Actions for next quarter	Pursue	training f & confirn members	n new	ever	nts di	uring	the t	raditio	onally	/ quie	eter w	vinter	perio	d. No	ot nec	cessa	ırily w	vithin	the s	portii	ng ma	arket.





# 0		90,000	1																			
# 9 Admissions		80,000				97																
Health & Fitn		70,000				83,297	77,123	94		27												
Clubs combi	ned	60,000	71,864	67,368	65,153		77,	75,394	65,005	75,927						62,520		71,322	64,555	65,6 3 2		
	_	50,000	•		9				9							62,	57,588		é			
Indicator flagging against target	0	40,000	•					-	-						49,801		ъ					
Annual target	260,250	30,000							-				23,226			-						
Year-to-date admissions	130,187	20,000										8,476										
Year-to-date % annual target achieved	50.0%	10,000									0	8,4		0				-				
Year-to-date vs last year	15.9% + 17,866	0	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Current quarter	1 5.0%			201	8-19			201	L9-20			202					1-22			202	2-23	
vs equivalent quarter last year	+ 3,112	■ Admissions - Quarter Target lealth & Fitness Club (# 5) get = 9,000 hieved = 7,098 (1,902 admissions below target, equating to 78.9% of Q2 target achieved). lative target = 19,000																				
Usage performance	 Current perform Grangemou Q2 targ Q2 achi Cumula Current at year- Mariner Hea Q2 targ Q2 achi Current perform Stenhouser Q2 targ Q2 achi Current perform Stenhouser Q2 targ Q2 achi Current perform All Health 8 Q2 targ 	et = 17,0 eved = 1 tive target tive target tive achi predictic end will a alth & Fi et = 12,0 eved = 1 tive target tive achi predictic ance at $\frac{1}{2}$ muir Hea et = 23,0 eved = 2 tive target tive achi predictic ance at $\frac{1}{2}$ muir Hea et = 23,0 eved = 2 tive target tive achi predictic ance at $\frac{1}{2}$	on fo year- th & 000 7,83 et = 3 eved on for achie tnes: 000 7,53 et = 2 eved on fo year- 23,16 et = 4 eved on for year- s Clu 000	r yea end w Fitne: 1 (83' 44,000 = 34, 7 year ve tar s Clu 6 (1,3) 25,250 = 35, 7 year end w & Fitn 7 (16) 16,000 = 45, 7 year wear wear wear year year end w & Star Star Star Star Star Star Star Star	r-end iill fal ss CI 1 adn 729 (-end, get, I 7 29 (-end, 7 adn 0 696 (end iill ex ess (7 adn 301 (-end, 301 (I, bas I short ub (# nissic (729 ; base hence 7) dmissic (10,44 , bas ceed Club nissic (10,44 , bas ceed Club nissic (10,44 , bas ceed Club nissic ceed Club	sed of trians at the format of the format oo	on re arge ssion perf indic abov Imiss n inc et, he ssion perf e to	ducect, hen targe is abo formar cator i ve targe sions a rease ence th targe s belo formal target	I per ce th t, equ ve ta ice to s cur get, e abovo d pe abovo d pe t, equ t, equ t, equ t, equ t, equ	formatic is ind uating arget, o end rently equati dicate uating rform udicate uating rget, so ence th	ance icator g to 1 equa l-Q2 a y flagg g to 1 equa d-Q2 is ind	to er is cu 04.9° ting t and a ged (146. quatin to e curre 00.7° ting t and o	nd-Q2 wrren % of (bove GREE 1% o nd-Q ntly fl % of (0 98. very s r is c	2 and tly fla Q2 ta 2.1% -targe T 141.4 2 anc agge Q2 ta 5% o' slightl urrent	I beld gged rget a of cu targe 1 abc d GR rget a f curr ly bel tly fla	ow-ta REE achie imula missi et ach f cum ove-ta REEN achie nulatii low-ta	rget). ved). tive t ons, : ievec uulativ arget ved). ve tai arget	admi arget are th l). /e tar admi admi get a adm	ssion t achi nat po rget a sission	s, ard eved) erforn s, ar	e that). nance red). e that
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Reasons for variances	 We have adjusted the usage targets which has supported the majority of our clubs being in the green. Our income targets were increased by an extra £100k which has been challenging. With the exception of Grangemouth, all other clubs have generated more income in Q2 than Q1. Bo'ness closed two days early from the September campaign finishing and has since had a 12-day closure for a full gym refurbishment. Great to see Stenhousemuir achieving income target as a standalone club, where we are paying for all utilities. The income across our other clubs is slightly behind target however we are continuing to recover after the pandemic. Scuba network issues resulting in some admission information not being recorded accurately.
Actions for next quarter	 Our newly refurbished Bo'ness gym reopened on Monday 10th October. We are expecting this to be really well received. We will be implementing the Penny for the Guy week-long membership campaign to generate new members during this third quarter. We are also running a 3-day Black Friday membership promotion to support both memberships and income. Our 12 days of Christmas will also commence on 1st December until 31st December, to support casual pay and play and also give us opportunities to convert to full members, in our January campaign. Our reduced festive timetable will commence on Monday 12th December as this is a quieter time of year, where we can reduce our offering, with limited implications to our customers and save on service provider fees. Marketing are optimising the Health & Fitness pages of the website to simplify and improve the customer journey and enhance google search ranking results. Marketing are actively promoting Health & Fitness membership options via targeted digital advertising all year round and will upscale promotional activity during key campaign periods.

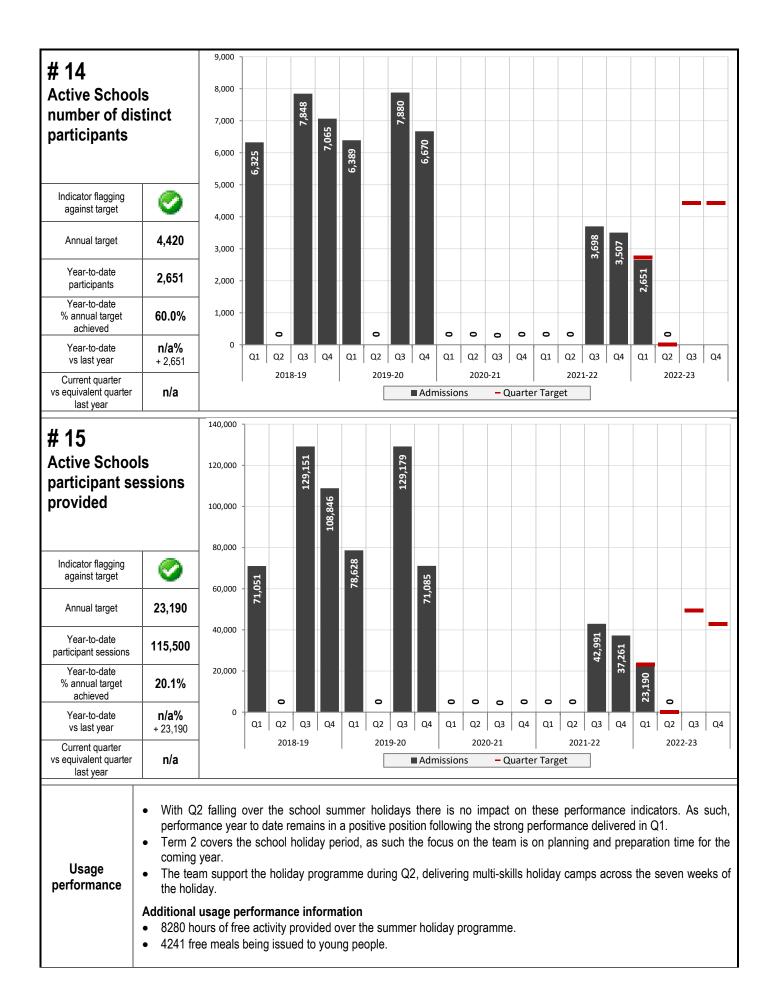
# 10		3,500 -																				
Health & Fith Step Forth W		3,000 -	8																			
Programme participation	Ū	2,500 -	2,882	2,513	37	2,586	2,655	2,739														
Indicator flagging		2,000 -		2,	2,437				2,138													
against target	5,500	1,500 -		-						1,589						1,708	1,548			1,497		
Year-to-date participation	2,702	1,000 -		-														938	1,205	T		-
Year-to-date % annual target achieved	49.1%	500 -		-							0	0	0	0	737							
Year-to-date vs last year	10.5% + 257	0 Q1 Q2 Q3 Q4 Q1 Q2 Q3															Q4					
Current quarter vs equivalent quarter last year	↓ 12.4% - 211	2019-20 2020-21 2021-22 2022-23 2.4% 211 Admissions - Quarter Target 2022-23 2022-23 2022-23 2022-23 2022-23 2022-23 2022-23 2022-23 2022-23 2022-23 2022-23 2022-24 202														2-23						
Usage performance	 Q2 achi Cumulative Cumula Cumula Current preperformance Individual p Step Fo 	eved = 1 e perforn tive targe tive achie ediction f e at year orogram rth -2 valks + alks +	,497 nance et = 2 eved for ye end me C 26.4%	e to e ,900 = 2,7 ear-e may 02 pe % (-34 % (+1 % (+2	end-(102 (1 nd, k fall sh rforn 45) 102)	Q2 98 p based hort c	articij Jon of targ	patio perf jet, h	ns be ormai ience	low ta nce 1 this i	arget to er indica	, equa	ating and	to 93 I slig	.2% d htly l	of cur	mulat v-targ	ive ta	-			
Reasons for variances	 A new b in numb Adaptat 	ffected so uggy wal ers for th ion of He s over Q2	k in F Iese \ Iix e\	Polmo walks /enin	ont an 5. Intro g wal	nd the oduc lk to a	e reint ed in accor	rodu mid- nmo	ction Q2, v date 6	of a p ve ex 60-mi	previo pect inute	usly o to see walke	cance e a fu ers ha	elled v rther as im	valk a rise i prove	at Lar n Q3 ed att	bert l num enda	has re Ibers. Ince,	esulte	ed in a	an inc	rease
Actions for next quarter	 current The Ste Reintroo Three n This sho to assist Step Fo 	p Forth (programme p Forth (duction of ew walk bould supp t in Came orth Co-o n area Q	me ar Co-ore f Nore volun port c elon v ordina	nd de dinate dic w teers onsis valk i tor c	evelop or als alker s will u stency n Q3 contin	omen so col train unde y of v /4.	t of a mplet ing to rgo w valks	new es ca filte valk lo whe	r tier c ascad r eigh eader n nee	of Nor e trai t new train ded t	rdic w ining v wall ing o to bet	/alkin 9-10 ^{tt} kers ii n 30 ^{tt} ter su	g. h Nov nto g Octo uppor	vembe roup ober t t rise	er to s in Q3 to sup in nu	supp oport imbe	ort ne curre rs ov	ew vo ent pr rer Q3	lunte ograr 3. On	er tra mme e nev	with of with of works	cover. unteer

# 11		30,000																
Admissions Neighbourho Sports Centr	od	25,000 -	28,387		27,363													
		20,000 -	20,356	21,436	20,624	21,186												
Indicator flagging against target	۲	15,000 -	5(-	2		16,941	15,338						16,261	15,554			
Annual target	86,000	10,000 -						15					11,393 13 575		15	11,701		
Year-to-date admissions	27,255	5,000 -				_				4,755		9,040	11,3			11,		
Year-to-date % annual target achieved	31.7%										1,869							
Year-to-date vs last year	1 33.4% + 6,822	0	1	1 1	Q4 Q1	Q2 201		Q4 Q	1		Q4	Q1	'		Q1	Q2 2022	Q3	Q4
Current quarter vs equivalent quarter last year	1 2.7% + 308				I	[Admiss			Juarte	r Targe			I			1
Usage performance	 Q2 targ Q2 achi Q2 achi Cumulative Cumula Current pre year-end with Individual of Bankier Denny f Denny f Polmon Carron Polmon 	6,822 Q1 Q2 Q3 Q4 Q1 Q2 Q3																
Reasons for variances	 Denny I There h In partic Polmon continue The gyr Scuba r 	Football C ave been cular this h t continue es to grow nnastics c network iss	entre co significa las had les to se r. lub num sues res	ntinues int chall a signifi e an ind bers ha sulting ir	to be cle enges in cant imp crease in twe not funds on the some a	osed o cons pact at n bad ully re admise	due to istently t the Si lminton covere sion inf	signific staffin nowsp usag d to 19 <u>format</u>	cant in ng mar orts Ce e. In a 9/20 le <u>on not</u>	ny of c entre. additio vels. : beinç	our ve n, ou g reco	r Spo r Spo	which h rts Dev accurat	as had velopm ely.	l an ir ent p	npact rograr	on us nme	here
Actions for next quarter	 progran Continu Renewa customa Continu Marketii maximis Marketii 	of our re- nme. e our recr ed promoti ers to try ti e to explo ng will pro se income ng will imp er journey.	uitment on of gy he sport re addit mote sp and vis prove the	and sel mnastic and ac ional sc orts act its.	ection dr s classe tively pro hool usa ivities av	rive. s at C omote ge at railabl	Carron (classe the Sn le at all	Gymna es whe owspo releva	astics (ere we orts Ce ont ven	Centre have ntre. lues in	highl availa	ighting bility. ng tab	g taster le tenn	sessio	ons to minto	encou n, squ	urage Iash e	e new

# 12		80,000 -																					
HIZ Out of hours		70,000 -																					
admissions t	-	60 000				68,173																	
Community l Schools	Jse High	60,000 -				68																	
Schools		50,000 -	53,326				8		33														_
Indicator flagging against target	۲	40,000 -	23		46,996		51,300		50,103	42,336													
Annual target	175,000	30,000 -		86				80		4								35,405	35,197				
Year-to-date admissions	58,547	20,000 -		29,398				28,068									23,641			23,350			
Year-to-date % annual target achieved	33.5%	10,000 -									0	0	401	252	4,9	10,612							
Year-to-date vs last year	1 275.3% + 42,946	0 -	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	2 Q3	C	24
Current quarter vs equivalent quarter last year	120.0% + 12,738	Admissions – Quarter Target)22-23							
Usage performance	 Q2 targe Q2 achi Q2 achi Cumulative Cumula Current pre- year-end wi Individual s Braes H Denny H Falkirk H Granger St Mung 	0 0														ance	e at						
Reasons for variances	 FHS: Fu offer on BHS: st DHS: sv St Mung General 	s folded. ury baske a Saturd affing sh vimming go's HS: ly, reduc s to comr	Pool etball lay. ortag pool scho ced s nunity	close club es res close col clo ummo y acco	d for have sultin d for osed er pro	esse not ig in esse throu ograi o acc	ential returr no sw ential ughou mme comm	repai ned to vimmi repai it sun to fit	rs for o Sati ing of rs for nmer dem e sch	ffer o r almo ffer o r almo perio nand, ool e	n a S ost th ost th od to l staff vents	ree w after aturd ree w help v ïng a	veeks Covi ay. veeks with e nd e	durii d, sta duri energ nergy	ng su affing ng su y effi y effic	mme shor imme cienc cienc	er holi tages er hol y ies. l	idays s rest idays Four	ulting addit	in n	io swi	imm	ning
Actions for next quarter		ermanen	t relo sseni eam o	cation tial po contin	n of H osts te iues f	Hocke o allo to dri	ey inc ow fui ive pa	ther articip	g ma open oation	itches ing o n by p	s on S f com promo	Saturo Imuni Ing (days. ty ac casua	cess al sw	venu immii	es. ng in		ol po	ols a	long	jside	the	Go

# 13		45,000]																				7
Sports Devel	opment	40,000																					_
participant se	-	35,000				2	2											~	39,907		-		_
provided		30,000			2	36,407	36,497		35,489	34,684								35,882		34,298			•
		30,000	31,339		31,997				(1)	3										34			
Indicator flagging against target		25,000	- "														05						-
		20,000		21,032				21,457								21,964	24,005						_
Annual target	132,000	15,000		21				21					10,901		18,261	2							_
Year-to-date participant sessions	74,205	10,000																					_
Year-to-date % annual target achieved	56.2%	5,000									0	448		0									_
Year-to-date vs last year	1 84.5% + 33,980	0	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4]
Current quarter vs equivalent quarter last year	† 56.2% + 12,334	33,900 2018-19 2019-20 2020-21 2021-22 2022-21 56.2% 12,334 Admissions - Quarter Target 2022-21 2022-21 2022-21 performance Q2 target = 33,000 Q2 achieved = 34,298 (1,298 participant sessions above target, equating to 103.9% of Q2 target achieved).														22-23							
Usage performance	Cumulative Cumula Cumula achieve Current pre performanc Individual s Athletic Badmin Baskett Footbal	e perforr tive targe tive achi d). diction fo e at year sports ye s -1. ton +93 ball +56 l +56 stics +4. ms -13 +3. ing +98	nanc et = 6 eved -end ear-e 1% (- 3.2 % 0.5% (- .3% (3.3% (r-end will e nd pe (+39 (+44; (+52) +261) (-90)	end-C) 4,205 , base xceec erforn (9) 3)))	22 (8,2 ed or d tarç	05 pa n incre get, h	artici ease ence	pant s d perf	sessi orma ndica	ons a ince t	above to end	e targ I-Q2 a	et, e and a	quat bove	ing to e-targ	o 112 et pa	2.4%	of c	umul	ative	•	
Reasons for variances	 against The tea addition The tea resump This bu The tea This ap The add try the se 	y side ar both the am have nal costs im benef tion of ac ilds confi im contin proach h ditional fu sessions rogramm	histo cont relate ted g tivity denc ue to as m undin at the	orical inued ed to greatly . This e anc work inimis g sec e star	perfor to fo increat from has a trust close sed th sured	rman ocus ased n prio allow t from ely win e im as pa	on fil staffi ritisin ed us pare th bo pact of	nd the ng an to of ents. of no the	e revis es to nd ver cruitm ffer a f arketin n-pay Get Ir	sed 's maxi nues ent a ull pr ng ar ing c	streto imise if we ind gr ogran nd bo sustor ummo	ch' tar incor were rowing mme v oking mers a er pro	gets. me fr to sin g the with fe staff and h ogram	om t mply coac ew, if to su elpeo ime a	he c add hing any, ppor d driv allow	urren more work canc t the ve de ed a	t pro sess force ellati progr mano large	gram sions imm ons c ramm d to g	ediat lue to ne wh row t	vhile ely fo staf ere a he pl of pa	mini ollowi f shor appro rogra rticipa	misin ing th rtage: priate mme ants t	ig ne s. e.

Actions for next quarter	 Resource management, particularly workforce capacity, remains a concern. In order to expand the programme, the recruitment of new staff and upskilling existing staff with continuous training and development continues to be a priority for the short to mid-term. Training and recruitment of 12 new swim teachers, which increases the available capacity within sessions. Swimming Development Coordinator is currently absent from work and will remain off for some time during recovery. This will cause ongoing challenges for the wider team. Work is being undertaken to review the wider Learn To Swim programme in relation to available workforce.
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Reasons for variances	 Activity levels in schools continues to build back following covid. We continue to see a difference in the recovery rates between High Schools and Primaries, with activity rates returning towards normal faster than in primary schools. This is due to increased availability of staff and access to in high schools, while the lower staffing levels in primary schools are impacted more by staff absence. Staff absence has impacted the team during Q1 with one full time coordinator leaving post at Easter and a second off long term sick, representing a 22% reduction in staffing levels. The team were heavily involved in the delivery of the expanded summer activities programme, delivered in partnership with the Fairer Falkirk team under the national 'Get into Summer' initiative. This saw the delivery of a significantly expanded summer activities programme with free activities offered across the 7 weeks of the summer holiday period.
Actions for next quarter	 Looking ahead to Q3 and Q4, it is anticipated that this will very much be a transition and a recovery year. In the short term it is anticipated that school staff will continue to reengage with the extra-curricular programme, increasing the overall workforce and leading to greater opportunities for our young people. Our primary focus in the short term will continue to be to support and develop the workforce. Active Schools in Falkirk relies on a network of volunteers and input from a large number of clubs to be a success. We know that many volunteers have not returned to sport at the levels demonstrated pre-covid. This is recognised as an ongoing issue across all sports nationally. A range of support mechanisms will be made available to them to build their confidence in their ability to return to sport in a safe way. Several events and competitions have been reintroduced into the programme across the school year. It is expected that this will continue to drive participation numbers across schools.

# 16 Admissions Falkirk Town		25,000 22,500 20,000 17,500 15,000	36		24,957		16,937		24,712				16,200									
Indicator flagging against target	0	12,500	16,036			13,379	16		_				16,2				13,021					
Annual target	46,000	10,000				13				11,123		0		9,750			13,(10,599		•	
Year-to-date admissions	16,350	5,000		7,297					 			000'6		6,7	3,012			8,782	F	г,		
Year-to-date % annual target achieved	35.8%	2,500					ar an	5,377	_						3,6	1,683				5,751		
Year-to-date vs last year	11,655	0	Q1	Q2	Q3	Q4	Q1	Q2		Q4	0	Q2		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Current quarter vs equivalent quarter last year	1 241.7% + 4,068			2018	3-19			201	19-20	Ad	missic		20-21 _	Quart	er tar		21-22			20	22-23	
Usage performance	 Q2 achi Cumulative Cumula Cumula Current preperformanc Additional Q2 offe ourselve 	et = 8,55 eved = 5 e perforr tive targe tive achi- ediction f e at year	,751 et = 1 eved or ye -end erfor comp r parti	e to e 6,180 = 16,3 ar-en will ac manc prised cipato	and-C 350 (d, ba chieve se inf our ory an	22 170 a sed e tarr form show rts ac	admis on p get, f ation ws an ctivity	ssion perfor nence nd ev	s abo rman e this ents grami	ove ta ce to indic progr mes.	arget, end ator i	equa -Q2 a s cur ne, hii	ating and rrently	to 10 abov y flag)1.1% e-tarç ged (o of ci get ci GREE	umula umula E N .	ative t ative	admi	ssior	ns, ar	e that
Reasons for variances	 our 2,0 cumulat We are with Mil perform resulted 	nce targ 00 over- tive perfo pleased kshake L ance of I in a loss me of re	achie rman that v ive!, ⁻ The s of ea	veme ce ac ve acl The D Georg arned	nt in ross hieve rifter ge Mi inco	Q1 the f ed tai s, Fir ichae me -	is no irst tw rget/ remai el Sto sale	ow bo vo qu near n Sar ory w s wei	eing larter targe m and vas c re on	offse s. t for d Girl ance track	t by a nui s Nig lled c t for a	c.2,0 mber ht Ou due to a net	of th of th it! su o soi profit	nder- e sho rpass me o t to F	achie ows ir sing a f the C of c	overn our ttend perfo c.£1,5	ent in profe ance ormer 500.	n Q2 ssion targe s hav	as e al sh ts. U ving	videi ows nfort	nced progr unate	in our amme ely, the
Actions for next quarter	 venue v take pla cancelle in Febru As such lets pro The Q3 Wilson campaig Our par of print, Our targ up much Reduce 	gramme profess and Jim gn focusi	the fir he ex curre Octobional the F ng on Sleep digita 23 are hortfa t bacl	in Q ² nal peceptic ently f per/ N show farme the c ping E al, soce amb all aris c prog	4 with erform on of focus oven s pro- r, all come Beaut cial, p itious fingram	n a connance two l seed observed of v dy of y, ru vress s, how room (me b	omple e of t hires 2022 nme vhom ffering ns the VPR a weve Q2 pe	etion his y Big nsuri inclu are g to i rough and r r we erforr printe	date ear's Bad ng sa des curre ncluc n Dec adio are c nanc ed an	of 31 pant Wolf ales a a nur ently le PR cembo – DA confid e thrc d is b	I Mar o, Sk and I and g nber on so and er 20 X/cor ent th ough eing	ch 20 eepin McKe ood a of hi chedu socia 22. F nmer nat we increa distril	223. , ig Be cchnie audie ghligg ghlig ule to al act crail p crail p e car ased buteo	All preauty, eauty, eace of ht coord ivity, ormer olus en sales d with	ograr on F ool o exper medi et/ su on tra keting keting engag st our s duri i supp	nme, riday f Dar ience ans - rpass ack to g cam emen g th portin	lets a 30 D ice, so es for Jaso s targ o mee paigr nt with omim e Octo g digi	and a becem chedu the r on Ma et. M t/exc h fully h sch ie targ ober/ ital/sc	ctiviti nber : uled f eemai anfor larke eed t undo ools. gets a Nove cial (es si 2022 for th ning d, Ki ting arge arwa and a embe camp	chedu have e first show evin E delive t. y with aim to er sch baign.	led to been t week /s and Bloody ering a a mix a make edule.

		10,000 -	1																		
# 17 Admissions Hippodrome	to the	9,000 - 8,000 -		9,819	9,741																1
		7,000 -																			
		6,000 -		7,283			7,289	7,387													
Indicator flagging against target	\bigtriangleup	5,000 -	5,055			5,661	-	-	5,735				5,599					87	56		
Annual target	26,500	4,000 - 3,000 -	5,0													4,414	4,624	4,9 <mark>8</mark> 7	4,966		
Year-to-date admissions	9,953	2,000				-	-		-						2,711		-				
Year-to-date % annual target achieved	37.8%	1,000 -								0	0	434		1,253	2						
Year-to-date vs last year	151.1% + 5,989	0 -	Q1	Q2 Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Current quarter vs equivalent quarter last year	1 83.2% + 2,255			2018-19			201	9-20	■ Adr	nissio	-	0-21 <mark>–</mark> C	luarte	r targ		1-22			202	22-23	
Usage performance	 Q2 achi Cumulative Cumula Cumula Current preperformanc Additional Our Q2 	tive targe tive achie ediction f e at year	,966 (1 nance et = 10, eved = for yea -end w erform ance a	to end-(560 9,953 (6 ar-end, l ill achiev ance in t the Hip	Q2 607 a based /e clo form	dmiss d on se to ation	sions perfe targe	belov orma et, he	w tarç nce nce t	get, e to er his in	quati nd-Q2 idicati	ng to 2 and or is d	94.3 ⁴ I slig currer	% of htly ntly fl	cumu belov agge	ulative w-tarę d AN	e targ get la IBER	idmis L	sion	s, ar	
Reasons for variances	 cumulat Althoug pandem HippFes A numb <i>Railway</i> target w <i>Run</i> (or Our sun studios proved The Hip our (alm in Augu The ven II throug In Q2 w across f 	we haver ive finance h Q3 and h Q3 and hic sales st (alongs er of title r Children re still sus paper, s homer holi alongsid most pop podrome host) sell- st 2022. Jue took c ghout the e also pre- the UK as our Q2 a	cial tary I Q4 ar patterr side the s durin <i>Retur</i> stained staple f day titl e our si oular wi transf out sir on a mo day. A esenter s part o	get for the e significa- based e sharpe g Q2 me n, My Ol good at ayre for es incluc Shorts for th our fa ormed in ig-a-long ore reflect dmission d a fascin f Nation	ne yea cantly on th r med to ur d Sch tenda part of ded Li or We amily to Re g-a sc stive to n was nating al Cir	ar. more an cu dia fo expension ances of our ightye ee Or audie ydell creeni one o s free y sea: neena	e amb stoma cus o ectatio and th acro Hipp ear, <i>N</i> nes s nce. High ing of and son o Day	bitiou ary ir n cin ons ir ss a i odroi Scho f Grea Septe 20 pe f arch on S	s targ increa: ema in term core : range me a as 2: inings ool for ase ir embe eople inive ti aturd	gets (se in durin ns of scree e of o udien <i>The F</i> from r a da n earl atter itles f ay 3	c.20% footf g the atten ening ther ti cce) d <i>Rise c</i> the ay and y Sep 2 as v nded. rom ti Septe	6 incr all an Osca dance of <i>Pri</i> itles h idn't a <i>f Gru</i> DCA/ d our DCA/ d our btemb	ease d spi ars se es with ma F owev achie and ber to e-stre e-Coor r 202	on C end a asor h <i>El</i> u acie ver, <i>M</i> ve th <i>DC L</i> over ence marl eame de Ho 2.	2 tar across i) in (<i>vis</i> , W in pa <i>Ir Ma</i> e atto eagu y Fes beca k the d the bllywo	get) t s the Q4. //here rticula <i>lcoln</i> endar e of s stival. me T pass fune	this is fresti <i>The</i> ar. Al <i>n's Lis</i> <i>Supe</i> <i>Supe</i> <i>Supe</i> <i>C</i> -Bird ral of easo	<i>Crav</i> thoug st and antici <i>r-Pet</i> ions Is and f Oliv HM (octive eriod vdad gh no ipate ipate s fron and d Pir and d Pir ia No Quee	e of ou I in C is Sin ot ach e Hov d. m the Supe k Lac ewtor en Eliz ed cir	ur pre- 3 and g, <i>The</i> ieving <i>v They</i> major <i>r-Pets</i> dies at John zabeth

Actions for next quarter	 We are looking forward to the challenge of our Q3 targets, albeit acutely aware that nationally cinemas are struggling to generate pre-pandemic attendances as some audiences still remain cautious; alongside the on-going cost of living crisis and concerns around the financial stability of the country as a whole. Our festive programme includes Hippodrome favourites <i>It's a Wonderful Life, Elf</i> and <i>The Snowman/The Snowman and the Snowdog</i>. This year's major release is <i>Avatar: The Way of the Water</i> which will take us across the festive week and into the new year. We will also be presenting sing-a-long-a-screenings of <i>The Sound of Music</i> and <i>Frozen</i>. In the run up to Christmas our Q3 schedule also includes screenings of <i>She Said</i>, programmed in partnership with Falkirk Council Policy and Community Planning Team as part of the international 16 Days of Activism Against Genderbased Violence campaign. A digital marketing plan is in being rolled out to build momentum and drive sales for the October programme. This will utilise both organic and paid social media. The monthy flyers and poster are currently in production/distribution. We will be undertaking some research work to learn more about customer experiences, expectation and barriers to use of the cinema.
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		50,000	1																		
# 18		45,000																			
Participation		40.000						45,831													
Cultural Servactivities	lces	40,000						4													
activities		35,000	38,081														36,296	33,629			
Indicator flagging against target		25,000		30,554	29,503	27,018			28,175									33,6			
	75.000	20,000				27,(28												
Annual target	75,000	15,000																			
Year-to-date participation	45,525	10,000	45				13,916							01	55	15,204			11,8 <mark>9</mark> 6		
Year-to-date % annual target achieved	60.7%	5,000	11,145					-		0	324	2,883	1,837	4,401	11,055	-			11,		
Year-to-date vs last year	194.5% + 30,069	0	Q1 Q		Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Current quarter vs equivalent quarter last year	† 7.6% + 841		20	018-19			2019		I Part	icipa:		0-21 <mark>-</mark> (Quarte	 er targ		1-22			202	22-23	
Usage performance	 Q2 ach Cumulative Cumula Current pre year-end w Additional Targets and the Our per 	tive targe ative achie diction fo ill exceed	1,896 (2 nance to et = 27,0 eved = 4 or year-en I target, I erforma t at a tim to the spa e to date	end-C 00 5,525 (nd, bas nence t nce inf e wher aces (ir is enco	22 18,52 ed or his ir forma forma n the n part	25 pain n perfindication ation re was ticular ing ar	rticipa forma or is o s still r - sch nd inc	ations nce te currei a lac nools licativ	abo o eno ntly fl k of for c ve of	ve ta d-Q2 lagge certa our Y a qui	and a and a ad GF ainty a MI pro	equa above REEN about ograr 'retur	ating t e-targ I. t the a mmes m to (to 168 get pa activit s) tha jalmo	3.6% articip ties th t we v st) no	of cu ation nat w would	mula s, are e wou d requ	tive ta that uld be	perf e abl	orma e to c so.	nce at deliver
Reasons for variances	 For mu Forth C Our Yo for the e Our YM Youth Music Our YM Exhibitions We deli House sketchir We ope sale in Gallerie 1972 ar Online mus In Q2 2 equatin The ave circa 76 from the 	ch of Q2 ommunit uth Arts I end of pro- <u>c Initiative</u> Il prograr ivered th - 'A Blinl ng works ened two the Park es - explo nd the riv <u>eum colle</u> 2022/23 v g to an a erage ses 5%. Othe e Netherl he UK ne	, our par y Choir) Funded r oject per e (YMI) nme was e final pa < of Ink' hop deliv new tem Gallery s ring our s al gigs th <u>ection</u> ve had a verage o ssion dur er countri and this early 50%	ticipato are in r nusic p forman delive art of th by awa ered by porary pace b area's l at sum total o f 1.18 s ation w es usin quarter 6 of vis	ry ar ecess projec ce/s red e me su ard-w y Jill exhil oy a r ove c mer of 19 sessi as 2. g the :	ts prot s for t t enter haring entirely upport and c bitions humbe of, and in Cal ,313 u ons p 14 mi a reso are b	gram the ho ered i g in C y 'in p ting a g illus hildre s at C er of d con llenda users er us unutes urce ased	ctivity ct strato ctivity ctivity ctivity ctivity ctivity car Pa callen artists tribut ar Pa (an er. . Mos includ in Sco	(FYT perii al sta 22. n' in y/ wc r, Jil utho dar I s, bo dar I s, bo tor to to k as	T – F od age i Q2 (i orksh II Cai Hous th loc o the the the sase our u e US	alkirk n Auç ops p lder i stin D cal ar popu startin of 5, ´ ssers , Aus	you y/ Se nools nools no fro lar m ng po 154 c are s are s	th Tr pt 20. and (ammo g 202 s 2022: m ac pusic s 2022: s 2022: s 2022: s till Uk till Uk	22 as 22 as comn e for 22 wi : <i>Artfu</i> : <i>artf</i>	e; Re: the nunity the s th the the U the U the U the U the U the C exhibi vious ed bu	actic grou y spa umm e Sci cura K; ar Gran K; ar Gran tions quar	o reh ces) er ex rawl (ted e nd Sc gemo run u rter) v ter) v ter) v a with	hibiti Crawl xhibit enes uth N ntil J vith 2 dropp a n ii	on a l – v tion c anua 22,79 ped f ncrea	d pre t Call valkin Fest Fest ary 20 4 ses rom 8 ase in	lendar g and rks for Floor ival of 023 ssions 88% to a visits

	Although the Great Place project ended on 31 March 2022, the Falkirk Explored app and Our Stories website continue to be accessible.
	• Falkirk Explored logged 360 downloads between July - September 2022. There were 1178 users of the app during this period and 2216 unique sessions.
	• We will be highlighting the app and its invitation to users to explore the area as part of our festive marketing 2022.
	• Our festive arrangements for Callendar House in Q3 will include driving footfall to the temporary exhibitions and generating bookings for the Festive Afternoon Teas and increasing secondary spend via Artful Exhibition.
Actions for next quarter	• There will be a festive theme to the Georgian Kitchen offer and the House as a whole will be decorated in its, now eagerly anticipated, festive splendour.
	• A new parks campaign is underway, incorporating the new Callendar Park Video which will be edited to provide rich content on social media and supported by a PR campaign.

# 19		22,500 -																		
# 19 Visits to Call House	endar	20,000 -		20,219		19,589	21,757													
		15,000 -	18,310	17,041		19		16,551											15,273	
Indicator flagging against target	0	12,500 -			14,343				11,494									12,288		•
Annual target	44,500	7,500 -						_	F1											
Year-to-date visits	27,561	5,000 -					_								6,079	5,903	7,085			
Year-to-date % annual target achieved	61.9%	2,500 -								0	507	4,329	0	3,852	9	Ω.				
Year-to-date vs last year	177.5% + 17,360	0 -	'	Q2 Q3	Q4	Q1	Q2	1	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2 Q3	Q4
Current quarter vs equivalent quarter last year	151.2% + 9,194			2018-19			201	.9-20	V	isits	2020		 arter Ta	rget		1-22			2022-23	
Usage performance	 Q2 achi Cumulative Cumula 	tive targe tive achie diction fo	5,237 (nance t et = 26, eved = r year-(to end· 255 27,561 end, ba	- Q2 (1,30 ised o	6 visi n inci	its ab rease	ove ta ed per	arget. form	, equa	ating to en	to 10 d-Q2	5.0% c and a	of cu	ımula	ative	targe			mance
Reasons for variances	 In additi Tours & Retail p The Ver The shot 	r bus grou ion, four r c Christie erforman nue Supe op has be op has a	new tou Taylor ce was ervisor l en re-c	rs inclu Tours. particu has ext organise	ided C ularly : endec ed and	Callen strong d our d is m	dar ⊢ g in li retail nore ∖	louse ne wi range /isibly	on th th tre e by i appe	nds i nds i ntrod ealing	inerar n reta lucing g.	y: Be il spe i new	autiful ending lines o	Brita in o of sr	ain, E ther \$ nalle	Europ Scott	a Tra ish a	avel, l ttract	Diane Nic	holson
Actions for next quarter	 Working income choices Revisit Review A new p content Also wo campaig 	the servio the offer barks car on socia brking in	e Cateri enditure ce sequ - ensu npaign I media partne	ing and analys lence a re the T is und and su rship w	Reta sis, un nd cu Fearoo erway upport rith Vi	il Co- derst rrent om is , inco ted by sitFal	ordin andir pract know prpora / a Pl kirk,	ator, ig cus ices t /n for ating f R can VisitS	unde tome o cre quali the n npaig Scotla	rtake ers' be ate g ty, se ew C n. and a	e a hol ehavio greate eason Callenc and So	listic our ar r staf ality, dar P cottis	review nd pref f efficie and th ark Vie h Can	of t erer encie e pr deo als f	he Trans nces es. over whic to de	earoo (dwel nance h will eliver	om po Il time e of pi I be e a pa	erforn e, mo roduc editec aid sc	mance in st popula ce. d to provi ocial dest	cluding r menu de rich

		2,000 -	1																			
# 20 Visits to Kini	neil	1,750 -	1,825																			
Museum		1,500 -	1																			
		1,250 -		1,389																		
Indicator flagging against target	0	1,000 -					948	1,011												1,018		
Annual target	1,800	750 -		-	806		94	1,												1		
Year-to-date visits	1,676	500 -	-			591			467										658			
Year-to-date % annual target achieved	93.1%	250 -	-						4	352	0	0	63	0	202	395	182	265				
Year-to-date vs last year	180.7% + 1,079	0 -	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Current quarter vs equivalent quarter last year	157.7% + 623			201	.8-19			201	9-20	∎ V	isits		0-21 – Qu	arter	 Target		1-22			202	2-23	
Usage performance	Cumulative • Cumula • Cumula Current pres																					
Reasons for variances	SeptemThe BigHistoric	s in Q2 a nan Wee ber, inclu Hill Clim Environr Iders wer	ek – iding b on ment	a dis walk Satu Scol	strict-v s and rday tland	wide 1 an <i>I</i> 10 th a (HES	celet Anton and S S) ha	oratio ine G Sunda d two	n of Guard ly 11 ^{tt} o Kin	the A re-ei ʰ Sep neil I	Anton nactn otemb Hous	ine V nenta oer.	Vall I attrac	ed b ted fa	y Frie amily	ends grou	of Ki ps					•
Actions for next quarter	 Christm Visitor n these tir A new a out. Kinneil v 	sually on as break numbers mes ill-parks (will also f ily festive	if sta spike Helix eatur	ff the whe , Cal	ere is in the lenda	pres ere ar ar, Mu	sure t e act uiravo	to allo ivities onside	ocate s prog e and	staff grami Kinn	to in med i neil) c	come in the ampa	e-gene Esta aign ii	eratir ite; c nclud	ng ver ontinu ling vi	nues. ue to ideo a	mon and s	itor tr	ends conte	in vis ent w	its o ill be	utwith rolled

# 21		2,000											1							
Outdoor Acti		1,750 -											1,941							
participant so provided	essions	1,500 -																		
		1,250 -			1,374					1,306										
Indicator flagging against target	۲	1,000	1,177	1,029		1,029				1,										
Annual target	3,500	750 -	791			H	773			-							787	-		
Year-to-date participant sessions	1,481	500 -		628		-		538			553			531	Q	~		694		
Year-to-date % annual target achieved	42.3%	250 -				-			0			0			439	418				
Year-to-date vs last year	↓ 40.1% - 991	0 -	Q1 Q2	Q3 Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Current quarter vs equivalent quarter last year	1 30.7% + 163		201	8-19		2019		articip	pant S	2020 Session		- Quar	ter Ta	2022 arget	1-22			2022	2-23	
Usage performance	Cumulative Cumula Current pre- performance Additional Summe Commu	et = 900 eved = 694 e performa tive target tive achiev ediction for e at year-e	ance to a = 2,700 yed = 1,4 r year-en end will fa formand programm amme ad	end-Q2 81 (1,219 nd, base all short o ce inforn ne had le lult numb) partic d on f targe nation ess cou	ipant perfo t, her rses ⁻ v in A	sess rman nce th this y ugus	ions ce to iis ind rear. t but	belov o en dicato picke	v targ d-Q2 or is c ed up	et, ed and currer	quatin belo htly fla	ig to w-tai	55% get	of cui partic	mulat	ive ta	-		
Reasons for variances	 two yea was ver School participa Schools days be Commutation 	mmer's Yo rs. Whilst t y good at 8 programme ant number are experi- ing cancel inity Progra B Training	this was a 84% givir es are ma rs. iencing d led or ca amme ha	a "norma ng a heal atched to ifficulties lled off a d low nu	l" progr thy ret meet , due to t late n mbers	ramm urn of the ne o the i otice. in Au	ne, it v f inco eeds unava gust,	was s me. of ea ailabi but fi	slight ach so ility o rom t	ly red chool f Sup he er	luced & du port find of f	, i.e. I e to th or Lea the m	ess o ne sp arning onth	cours eciali g Ass into S	es av ist na iistan Septe	railab ture c ts, wh mber	le. H of gro nich re num	owev oups h esulte bers	ver, u nave ed in picke	ptake lower some ed up.
Actions for next quarter	alreadyThe With	am continu programm nter Progra nme and ex	ied acros amme is	s this ac live with	ademio n prom	year votion	r. thro	ugh	the v	vebsi	te an	id so	cial r	nedia	ı cha	nnels	. The	e qua	ality o	of the

# 22		350,000																			
# 22		325,000																	_		
Visits to the	Helix	300,000													318,654				ŝ		
		275,000 ·	н				_								318			-	302,028		
		250,000 ·	273,561											557				5	ы		
		225,000	27	76		425							239,179	265,557				253,787			
	_	200,000		233,576		238,425							239,	-				5			
Indicator flagging against target		175,000		~			440							-			ব			_	
		150,000					188,440							-		166,519	178,424				
Annual target	900,000	125,000												-		166,	Ĥ				
Year-to-date		100,000 ·			254	100															
visits	555,814	75,000 ·			100,254							14									
Year-to-date	C4 00/	50,000 ·			10			69,694	65,622			28,914	-	-		-					
% annual target achieved	61.8%	25,000					-	69	65,	0	0		-	-							
Year-to-date	↓ 4.9%	0 ·	01	Q2	Q3 Q	4 Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	01	Q2	Q3	Q4
vs last year	- 28,397	-	Q1	2018-		4 UI	1	U3 .9-20	Q4		202		Q4	QI		1-22	Q4	Q1	2022		Q4
Current quarter vs equivalent quarter last year	↓ 5.2% - 16,626		I	2010	15	I	[■ Vis	sits		– Qua	rter T	arget				1	LULL	23	I
	•	et = 320,(ieved = 3(8 (17,9	972 vis	its bel	ow tai	rget, e	quat	ing to	94.4	l% of	Q2 ta	arge	t achi	eved).				
	Cumulative																				
Usage		itive targe itive achie				1 1 86 1	vicite I		tarad	at an	uatin	a to C	1 20/	of	umul	ativo	tarad	at act	havai	`	
performance					•				-			-					-				ام مر م
	Current pre will fall sligh													t visi	ts, ar	e tha	tpen	orma	nce at	year	r-ena
	Additional	usage pe	erform	nance	inforr	natior	ı														
		numbers				are do	own o	n last	year	, but	we a	are s	eeing) hig	her n	umb	ers o	f visi	tors th	an t	hose
	recorde	d in 2018	/ 19 an	a 20	19/20.																
		experien							ginal	ly an	ticipa	ted,	whicł	n has	s had	l a kr	nock-	on e	ffect o	n inc	come
Reasons for	•	tion from of living cor	•	•		•			acro	ss th	e site	with	a fee	elina	that	more	visite	ors a	re hrin	aina	their
variances		reshment						loning	4010	00 11	0 0110	, where the	u loc	Jinig	linar		viola			99	
		experien																		tou	r bus
		often don					<u> </u>				·			•		•					
		ng focus																			
		gn to enc otland and	•									•			king i	n pai	mers	mp v	VIII VI	sitra	ukirk,
		es to opera													e ope	eratio	nal c	osts o	over Q	3 an	d Q4
		on in parl	•	•						•				•					_		
Actions for next quarter	 Cosy C spend i 	hristmas n café	reads	even	ts sche	eduled	l on w	eeker	nds i	n run	up t	o Ch	rístma	as to	enco	ourag	ge vis	sitors	and s	ecor	ndary
next qualter		es to Licer	ise ap	prove	ed whic	h will	allow	off-sal	es fr	om 1	0am a	and \	/isito	r tast	ing s	essio	ns.				
	 Marketi 	ng attend	ing a l	JS Tr	avel Tr	ade B	uyers	works	hop	at en	d No	vemb	er in	parti	nersh	ip wi	th Sc				
		us on The	Helix	winn	ing the	Best	Visito	r Attra	ction	Exp	erieno	ce at	the F	Regio	onal T	Thistle	e Awa	ards i	in Nov	, nat	ional
		February. se on Thi	stle Δι	ward \	Win an	d 100	% M.v.	sterv V	/isit a	SCOre	achi	have	in O?	3							
				valu	vviii all	u 100	70 IVI Y	JUCIY V	ion c	50010	aunit	UNGO		<i>.</i>							

# 23	<i></i>	12,000 -																				
Kelpies Tour sold	tickets	10,000 -																		066'6		
		8,000 -	μ	8,697				8,240														
Indicator flagging against target	0	6,000 -	7,375	-			6,220									9						
Annual target	10,900	4,000 -				4,781	6									5,526			2			
Year-to-date tour tickets	14,262	2,000 -			3,315	7			2,976						290		1,552	1,299	4,2 <mark>7</mark> 2			
Year-to-date % annual target achieved	130.8%	2,000 -			,				2,5	2,395	0	0	0	0	29		1	1,				
Year-to-date vs last year	145.2% + 8,446	0 -	Q1		Q3	Q4	Q1	Q2	1	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2		Q4
Current quarter vs equivalent quarter last year	1 80.8% + 4,464			2018-	19			201	L9-20	Tour	 Ticket	202 s Sold	0-21	Quar	 ter Ta		21-22			20	22-23	
	•	ance et = 5,39 eved = 9		(4,591	tou	r tick	tets a	bove	targe	et, eq	uatin	g to 1	85.0	% of	Q2 ta	arget	achie	eved)				
Usage performance		tive targe tive achie	et = 8 eved or ye	,982 = 14,2 ear-enc	62 (I, ba	5,28 ased	on	incre	ased	perfo	ormai	nce t	o en	- d-Q2	and	abo	ve-ta	rget	tour 1			
	Additional	-	erfor	mance	e inf	form	ation	1	-	nenc			CalUI	15 Cu		ιγ παξ	yyeu	GRL	LN.			
Reasons for variances	Tour pri	seeing in ces raise ing propo	d in <i>i</i>	August	whi	ich h	as fu	rther	boos	ted ir	ncom	e fror	n stro	ong K	elpie		r sale	S.				
Actions for next quarter	Tour exFREE K	e to pron perience (elpie tou se on Thi	playi ır me	ng a k ssage i	ey fe to go	eatur o out	re of i t early	new I y Jar	Helix with	and c push	overa on s	ll Par econ	ks vio dary '	deo – "winte	er wa		-		'R ac	tivity	' ongo	ing

# 24 Participation in programmed activity at the Helix		20,000 -																				
		16,000 -	18,182																			
		14,000 -					<u>6</u>												12,423			
		12,000 -					14,469												ਜ			
Indicator flagging against target	0	10,000 -								10												
Annual target	20,600	8,000 -				9,810	10 M	8,820		9,845										9,473		
Year-to-date participation	21,896	6,000 · 4,000 ·		3,168	7,002				5,530							7,040	5,637	3,375				
Year-to-date % annual target achieved	106.3%	2,000 -						-	G		0	0	0	0	750							
Year-to-date vs last year	181.1% + 14,106	0 -	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Current quarter vs equivalent quarter last year	1 34.6% + 2,433	-		2018	3-19			201	9-20 I	Part	ticipar	2020 nts		luarte	r Targ		1-22			202	2-23	
Usage performance	 Cumula Year-end ta Additional The He The He 	tive targe tive achie arget has	et = 1 eved alrea erfor busy cotla	4,300 = 21, dy be manc calen nd's \	896 (en a e inf dar v Vate	(7,59 Ichiev form with r	ved at ation nine s ety D	ter th mall ay in	ie pei to me partr	form dium	ance n scal	of Q [.] e eve h RO	1 and ents ta	I Q2, aking and \$	henc place Scotti	e this e. ish W	s indio /ater	cator and \	is fla ve w	gged	GRE	EEN.
Reasons for variances	 Q2 fool Scotlan increase This yea for the f Due to f as the p We had 	tfall only d's Wate ed the au ar's outdo first time i the limite programm l a very su ed 300 att	achie r Safe dienc oor th n thre d cap ne wa ucces	eved ety Da ce rea leatre ee ye bacity lis cor ssful p	83.1 [°] ay wl cch. only ars n withi firme erfor	% of hich achi o res in Da ed. rman	targe signif eved strictic ndelig	et foc icantl 67% ons of on Fe The S	otfall. y imp of ta n inte stiva Swing	This pacte rget a rnation , the ps wh	was d foo audie onal t antic	not tfall, l nce v ravel ipate	helpe howe vhich for fa d larg	ed by ever C we th amily ge-sc	wea Centra hink i sumr ale e	ither al FM s due mer h vents	whick broat to the to t	h wa adcas ne ris ys. ame r	s we it fror ing c mediu	n the ost o um si	site f livin zed e	which g and events
Actions for next quarter	 Secure Secure Write an Confirm Apply for 2023. Access 	funding f regional nd continu the 2023 or funding 2023-24 structure.	rom t partn ue to 3 outo 1 from fees	he So ers a deve door e DEver	cottis nd pr lop th event nts S	h Go rogra he 20 ts pro cotla	vernr mme 24-20 ogram nd to	nent f for F D27 F me. deliv	for Fa alkirk alkirl er a c	alkirk Scie KEve	Scier ence F ents S nunity	nce F estiv trateg	val. gy. ing ev	/ent f	or the		•	•				

Website Performance: Falkirk Leisure & Culture

This information relates to the website <u>https://www.falkirkleisureandculture.org/</u> only and doesn't encompass the other websites within the Council environment.

	2019/20	2020/21	2021/22	2022/23								
Indicator	total	total	total	Q1	Q2	Q3	Q4	Year Total				
Number of hits (sessions) on website	849,428	374,169	657,303	148,886	148,104							
Number of unique page views	3,278,352	920,860	2,049,227	496,325	486,351							
Total number of users	493,015	231,035	390,367	88,539	88,886							
Number of new users	435,736	214,096	368,138	89,154	84,839							
Session duration	n/a	1m19s	1m59s	1m51s	1m59s							

During the Q2 period – the second quarter since transitioning to Falkirk Council and our new website address – website traffic is very similar to Q1 2022/2023 but lower than the Q2 period last year:

- Hits (sessions) are very similar to Q1 figures but down 32.7% on Q2 2021/22;
- Unique page views were 2.0% lower than Q1, equating to 9,974 fewer page views; but it was 24.2% lower than Q2 last year.
- Total number of users were very slightly higher than Q1, with 347 more views; however, this is 31.44% down on Q2 of 2021/22.
- New users were 4,315 lower than Q1 a 4.84% decrease and 30.3% lower than Q2 in 2021/22.
- Session duration was largely similar to Q1 and last year.